

Question you need to ask

What can we do, as an organization, to really take us to the next level?

And if money was not a concern?

A year round public market?
A year round programmed public plaza?
A stronger website and marketing materials?
A conference center?

Sometimes we get stuck

Marketing what we have with whatever resources we can scrounge up.

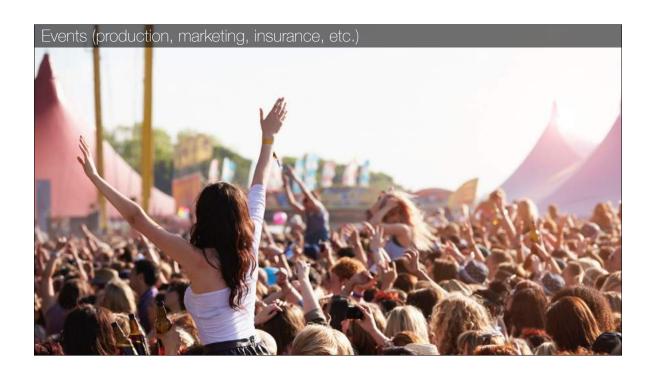
Also: Product sells itself.

The challenge











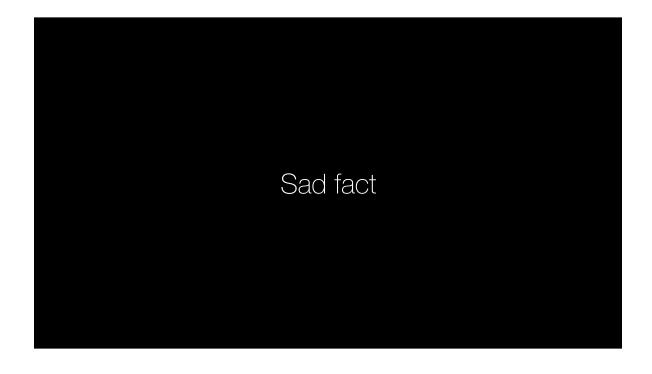


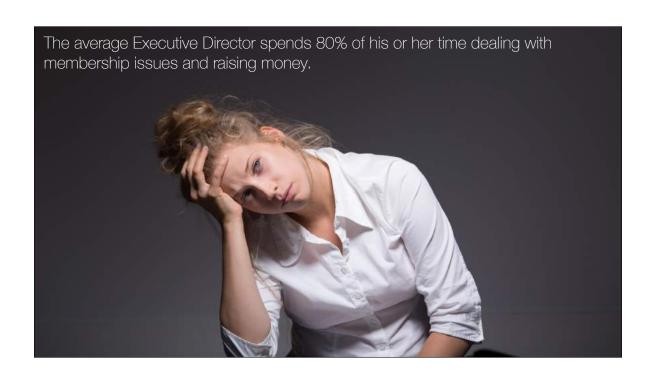
How we typically get funded

- Memberships
- Ad sales in guides, directories and other publications, online
- Fundraising events (banquets, auctions)













We are **NOT** going to cover

Memberships Ad sales Panhandling

We ARE going to cover

- 1. Crowdfunding
- 2. Lotteries, raffles, contests & games
- 3. Sponsorships
- 4. Donation programs
- 5. Grants & public funding
- 6. Foundations & corporate giving programs
- 7. Philanthropic & naming rights
- 8. Tourism Business Improvement Districts
- 9. Downtown Business Improvement Districts
- 10. What to do with all of this





Crowdfunding

Almost exclusively used for specific projects with specific outcomes and predetermined costs.

Creative endeavors

Start-ups
New products
Personal needs
Civic projects

Word of caution

Civic crowdfunding should not be the solution for all civic projects. It doesn't allow for input from the "investors".

The participants

Project initiator (You!)
Supporting people & organizations (The funders)
Moderator (The platform you use)

Funding moderators

Kickstarter: Creative/business/some civic Go Fund Me: Personal projects like film Indiegogo: Film & creative projects

Crowd rise: Events (often with rewards)

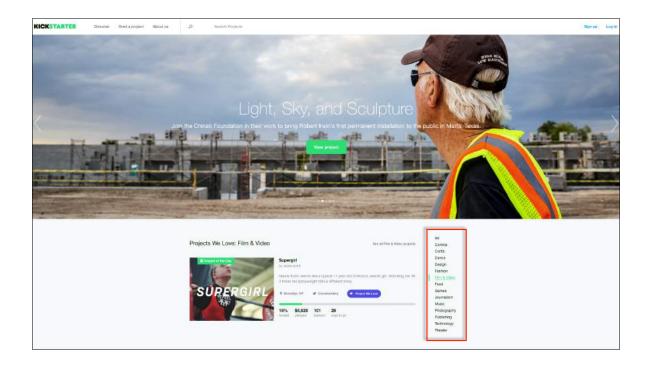
AngelList: Startup businesses

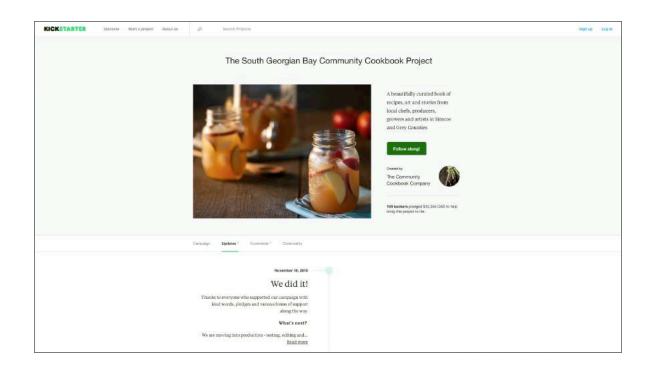
InvestedIn: Services to build crowdfunding site

StartSomeGood: Benefiting social good

Razoo: Non-profits

Fundly: Platform (your own crowdfunding site)





What to do

Dig around through each of these.

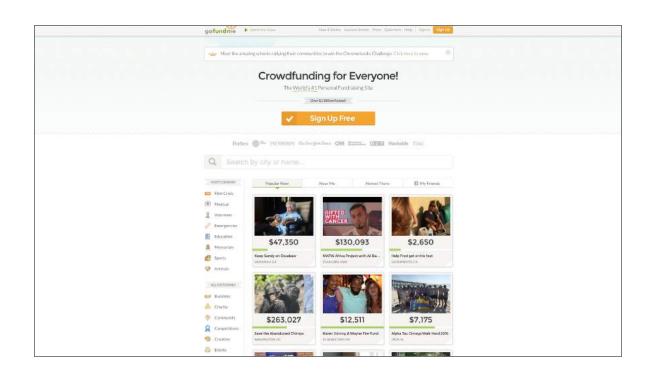
Watch the videos.

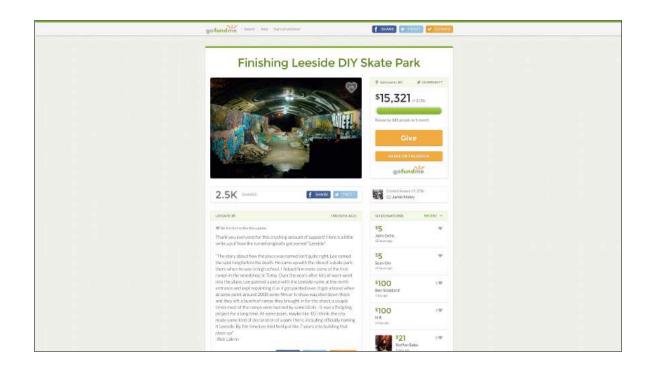
Look at what they say and do.

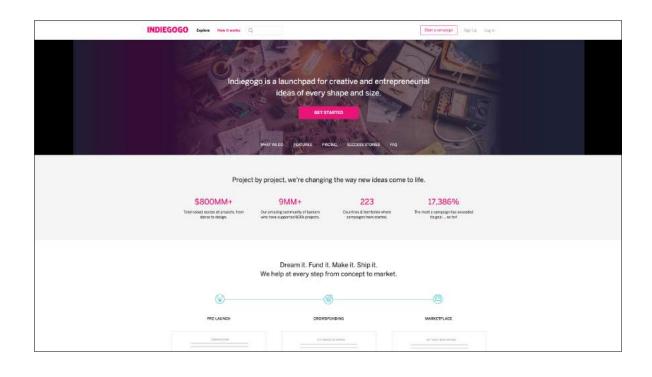
Read the updates.

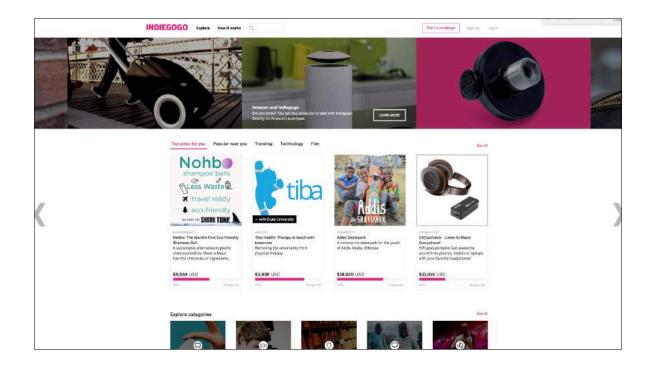
Find projects YOU'RE tempted to fund.

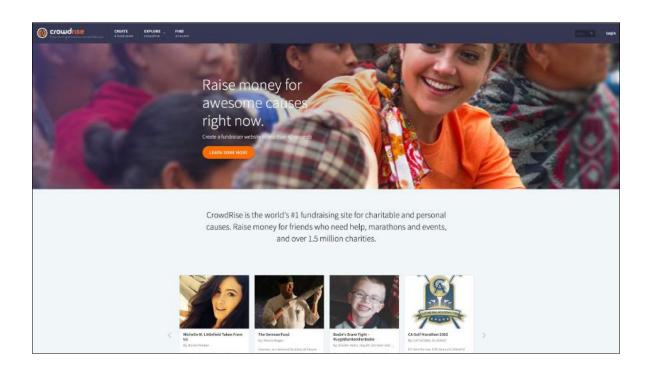
Then copy them.

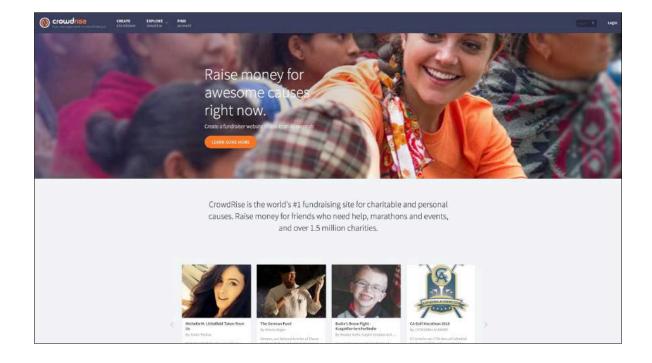


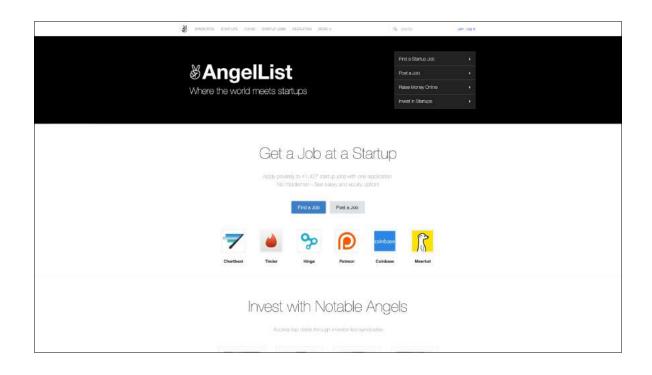


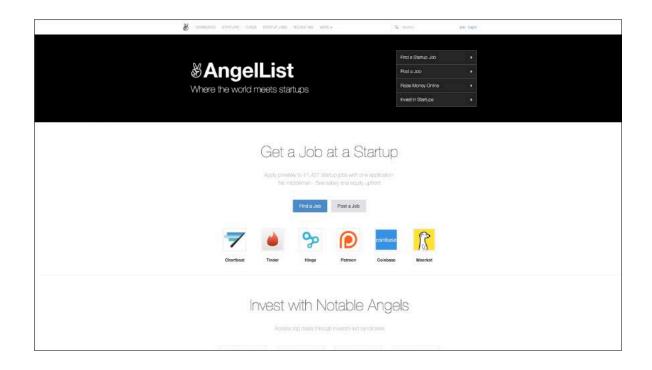


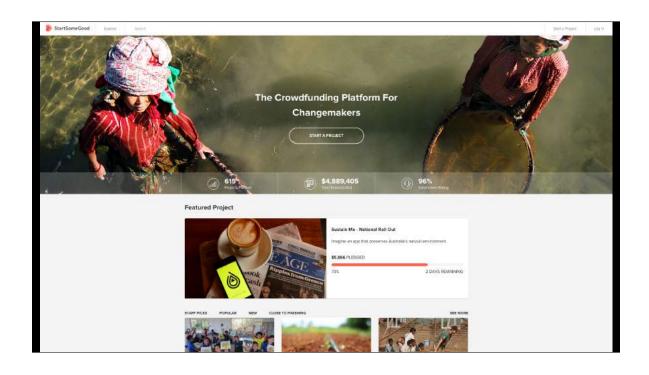


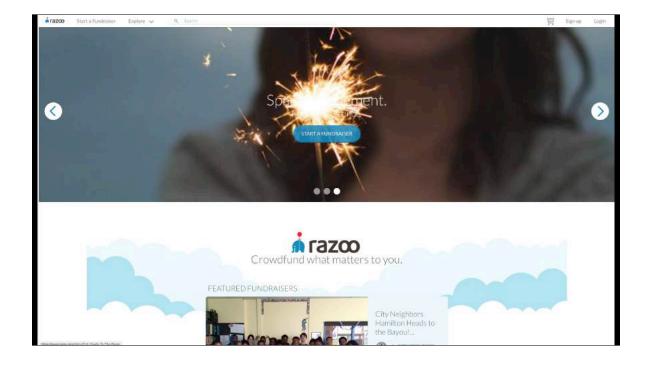










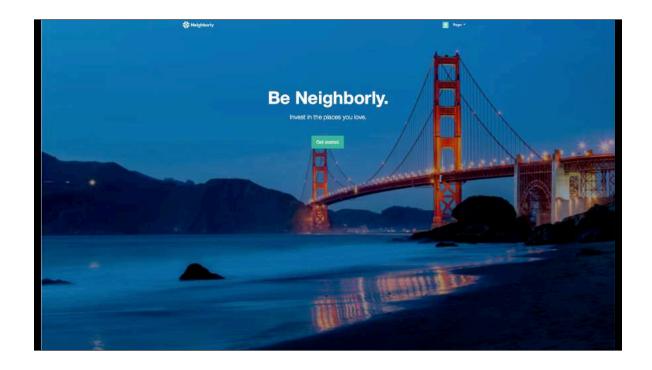


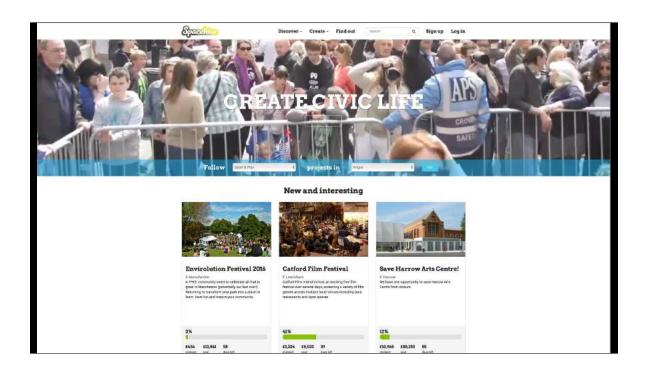
Funding moderators for civic organizations

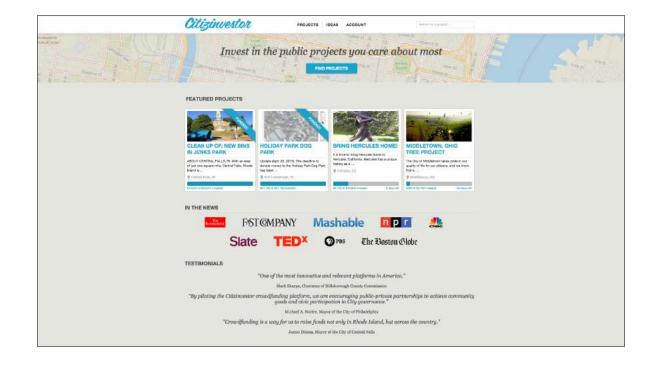
Neighborly: You can invest in public projects: a loan provider

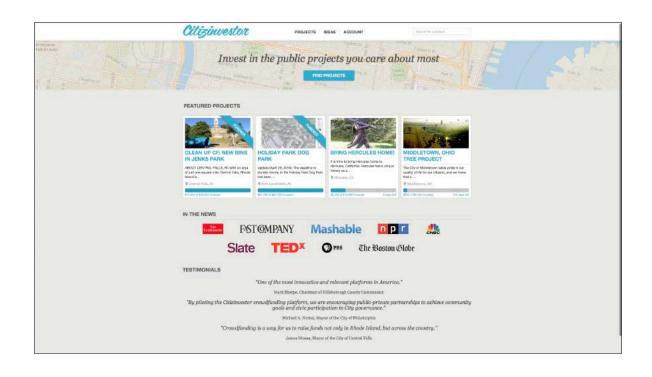
Spacehive: For our friends in the United Kingdom

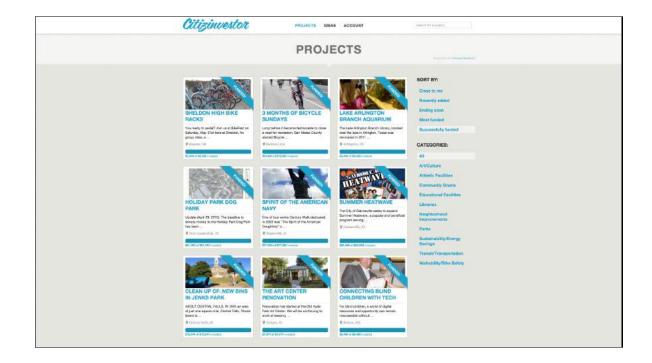
Citizinvestor: Events & civic projects

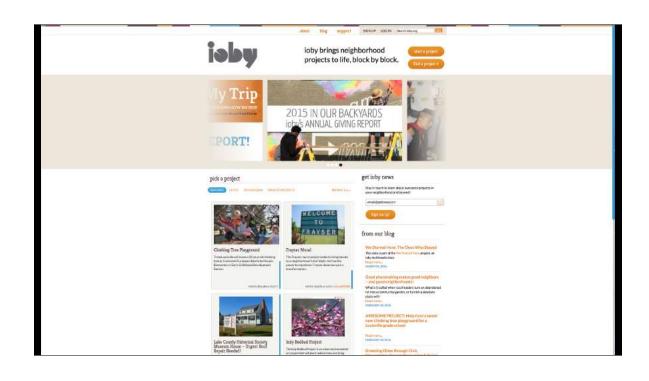














Remember

Marketing will bring us to you once. Product brings us back.

Sustainable success is built on product, not marketing.

What to do with Crowdfunding



List your projects: be creative! Don't think small!

Plan on perhaps four each year Do a five to ten year list.



Dig in:

How much will it cost?
How long will it take?
How, specifically, will the money be used?
Who's in charge?



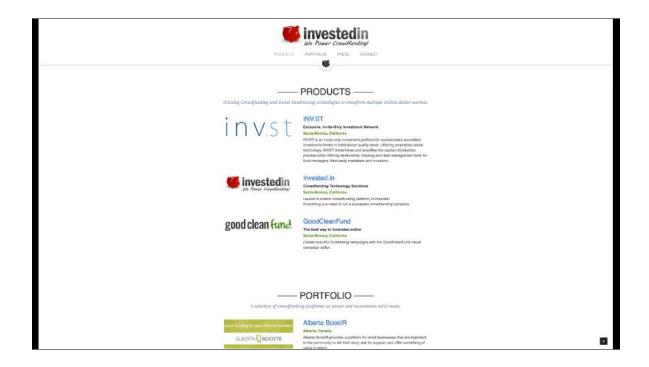
Educate your locals about crowdfunding:

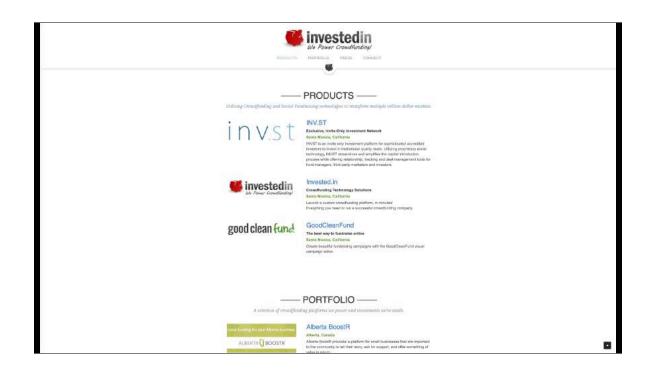
Creative individuals, small businesses, event organizations, & local stakeholders



Find your platform: your "moderator"

If you want your own website







Our recommendation

Use a platform already out there. You will have MUCH bigger reach.

Our picks

citizinvestor.com ioby.org kickstarter.com crowdrise.com

What you need to know

Costs range from 3% to 10% of the funds. IOBY also has a \$35 fee. Campaigns: 60 days to seven months



Create video and photographic content Evoke emotion! Write it up! Look at others. Offer incentives to donors



Get it out there!

Showcase it at auxiliary organizations, neighborhood groups, local clubs, civic organizations



Update it!

Have someone charged with following it daily.





Chase the Ace, Crown the King, or Jig the Joker

Who Legion & Inverness Cottage Workshop

Cost \$5 per ticket

How it works

- 20% of the weeks' ticket sales goes to the name drawn. You have to be present to win.
- 30% goes into a pot for the winner who draws the ace of spades. This builds until there's a winner.
- 50% goes to the organization after expenses.



























Bottom line

The organizations

Royal Canadian Legion & Inverness Cottage Workshop

Outcome

\$1.27 million each

Bonus outcomes

The fallout | People fell in love with Inverness

National & international exposure

Incredible positive press

The most in tourism spending on Cape Breton in perhaps decades

Local businesses broke records, new investment now coming

Social games of chance

Lotteries

Raffles

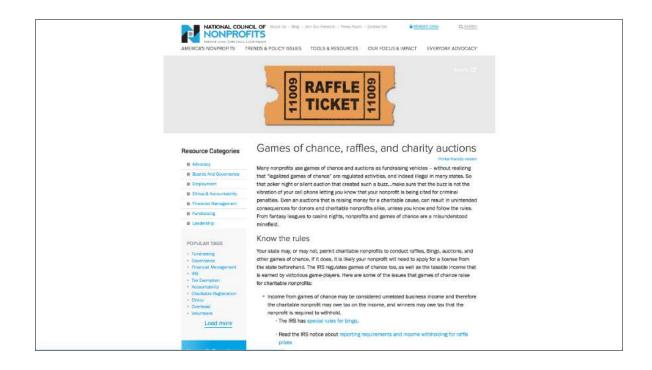
Bingo and other games

Casino nights, poker nights

An easy idea

50-50 Raffles: Winner gets 50%





What to do with games of chance



Narrow down what you want the money for.
The more charitable, the easier it is to get started.
Set the goal. Make it realistic. Make it real.



Look at all the various options and ideas. See what works, what doesn't.

Contact others who've done this type of fund-raising to get the do's and don'ts.



Contact your state/provincial regulating agency.
Google the rules and regulations.
Get registered.

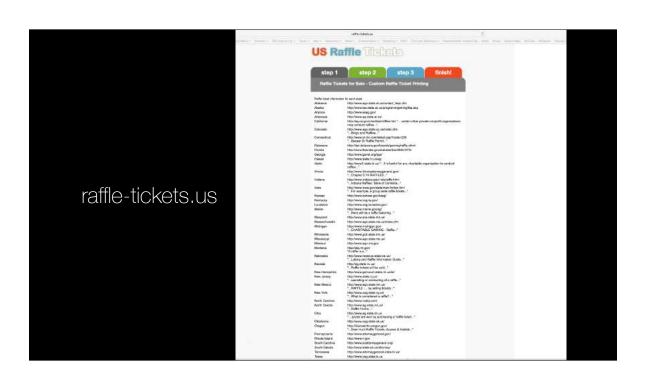
These are regulated by state and province

Google | Gambling commission [state/province]

Charitable games

Charitable game regulations

Games of chance regulations





Get the word out.

Social media, press releases, PSA's, word of mouth Local advertising - promote the potential reward As the pot grows, step up the awareness

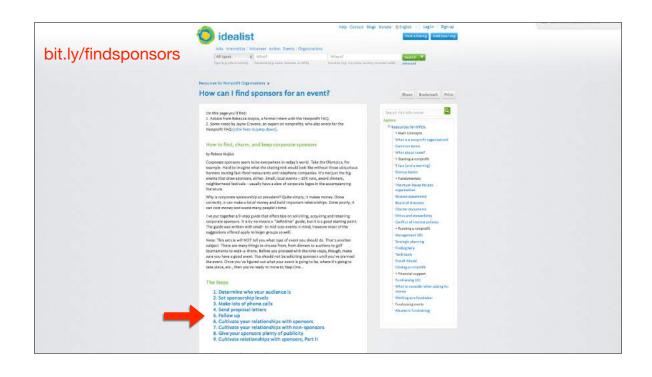


Recruit champions.

Make it fun!
Sell it outside the community.
Stay on top of it!









NOTE:

This was 1986
There was no social media!



We decided to do a 24-hour dance marathon in Seattle Center.

We got the Center to donate Center House.



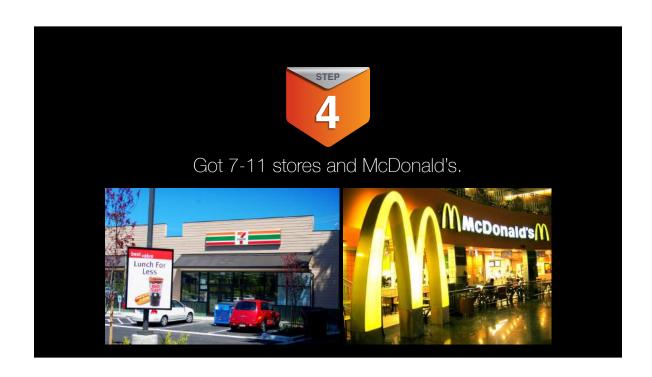
We got a top-rated radio personality and a news anchor to host one hour each.

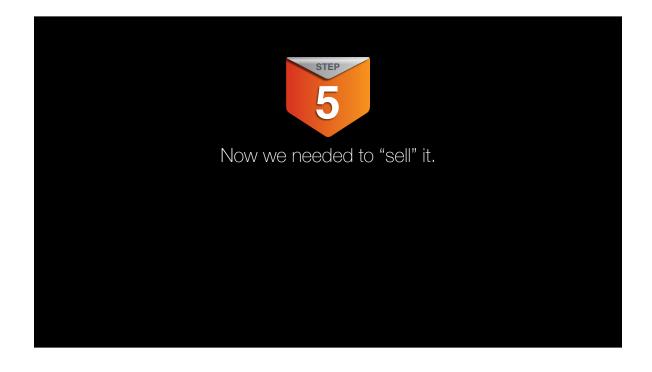
Then we leveraged those two to get others.
We got commitments from all major network TV stations (6) and 12 top-rated radio stations (drive-time personalities), and six sports superstars.

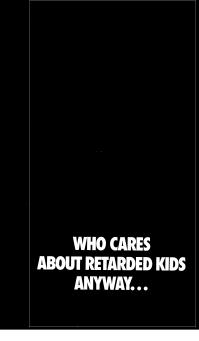


We also got commitments that they would promote it during their radio shows or during prime-time local newscasts.

And we needed a corporate partner to distribute Registration & sponsor forms.



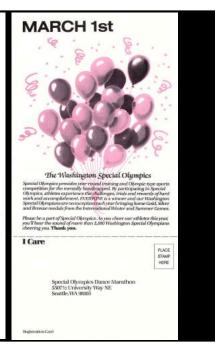






Team Name Team Leader

Company Sponsor.



WHAT'S THIS ALL ABOUT? Good quantities and wedcores to the This Annual Special (Byunjies Dunce-Marschorn, the length private fand relating sevent for the Westington Special Oppriess. The 18th Dunce Manthows of the the blasses at most successful Dance Manthow in Westington State Instory, with your help. The gold bill your is to make 18th 10th, ON/WHEER to may not have so much fine and give so much fire to little. Come join the party and make a Special persons life EXT special! CELEBRITIES, STARS, WOW! WHAT A PROGR. WIN PRIZES...AND HEARTS I CAN'T MAKE IT-BUT I CARE TO LINES TO MALLYTEER: The success of the Dance Marathus is due to be to the common of CONTINENTAL Vacation Internationale, Ltd.

Typography Provided by Thomas & Kennedy Typographers

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soon as possible. Next, on the best- ip form (If you obtain many pledges- strilly, fisends, neighbors, everyone you next, or for each hour you dance), nones, and bring it and your sponsord are any questions, call us. A "TEAM (you can't dunce the 2th hours (beaver o-workers and neighbors, and trade)	you may need several; just ake your on a house to support you (either a flat case them sign the form, collect the hip form(s) with you March 1st. If you I'm EFFORT In EFFORT In third, then join with family, fiscules, soos every so often, but remember your
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you can't dance the 24 hours (bearer o-workers and neighbors, and trade p	s forbid), then join with family, friends, laces every so often, but remember, your
o-workers and neighbors, and trade p	baces every so often, but remember, your
BUSINESS PA	ARTICIPATION
ignificantly to its success. The Marath femployee or customer participation, sposure, aftertising and community	to Dance Maunthon and have contributed not encourages business sponsorship , and provides the business with great goodwill. Stould your trainess need a looking for sponsorship and the oppor-
5507% University Way 485-9144 (Bellevue &	s Dance Marathon y NE, Seattle, Wa 98105 k Issaquah 644-8540) agh Saturday, until March 1st.
1896 RALSTON, REPORTS & ASSOCIATES, I	NC., SEXTTLE, WA.
	ISTRATION a registration form. (Photocopy is risk.)
the	Telephone
Maker	N
Personal fundraising goal	City
\$100 \$200 \$300 \$5	

Suck grieffier that we have provided the control of			PARIY	PARTY SURVIVAL AND DANCER SUPPORT	ANCERS	UPPORT			
y dan	Start ge comfort medical food, fr	tting in shape. Bring your j shle shoes (maybe several tions you need and don't fo uit and drinks will be serve	bledge sheet and collected opers), comfortable clothinget your PJsI Do NOT bring dithroughout the event but		ome nutritious: hose valuable da ancing) by. The le sure to check	macks. Lots of meing feet, and re will even be in at the Food	massage special a trained Medi moms to store s Circus before 11	ists will be on hear Staff will be pare clothes an 00 on the day o	and to revive standing (or d to rest. f the event.
88, GTV,			WA	IVER: (Every dan	cer must s	ign)			
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Outcome

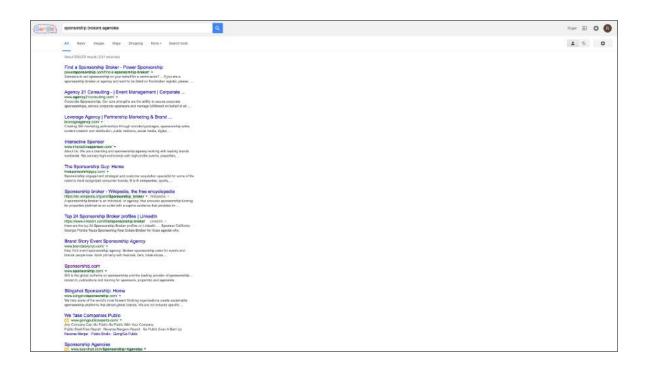
It was the largest single-day fundraising event in Washington State Special Olympics history for many years.

\$125,000 (1986 dollars)

What to do if you need help

Google: "Sponsorship Brokers" or "Sponsorship Agencies"

Some work on commission.







Alaska Wilderness Recreation & Tourism Association

Who | 35 outfitters and guides

Customer cost | \$1 per day of their trip

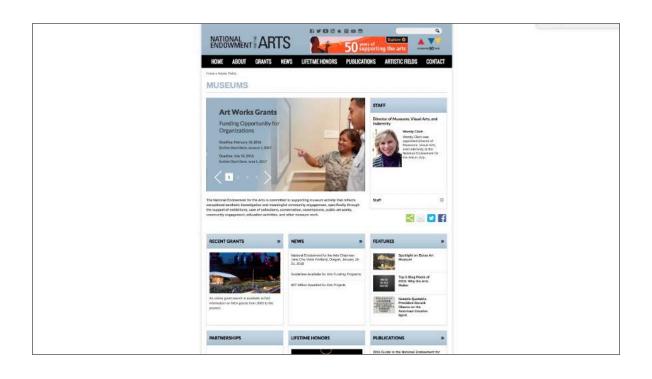
Funding To environmental groups as grants

Generated More than \$25,000 the first year

Side note | Also great marketing to customers

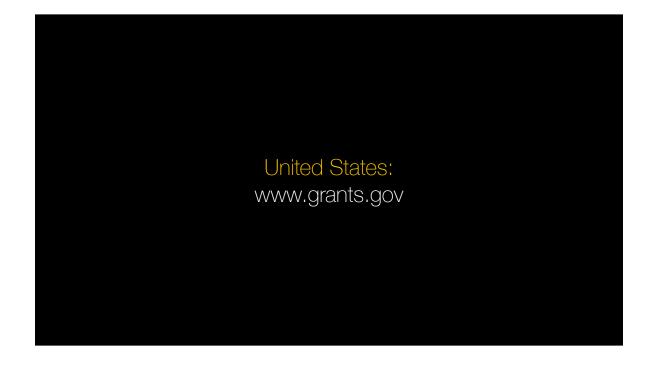


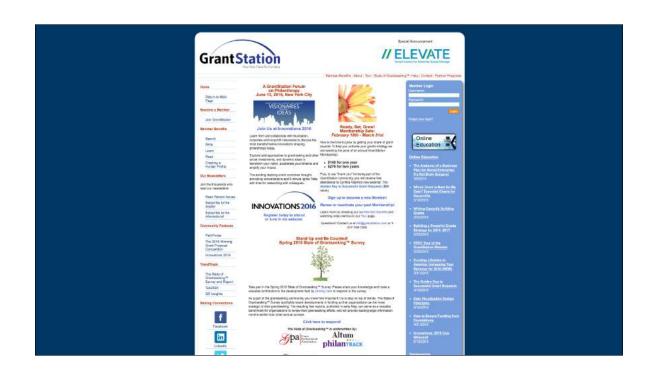




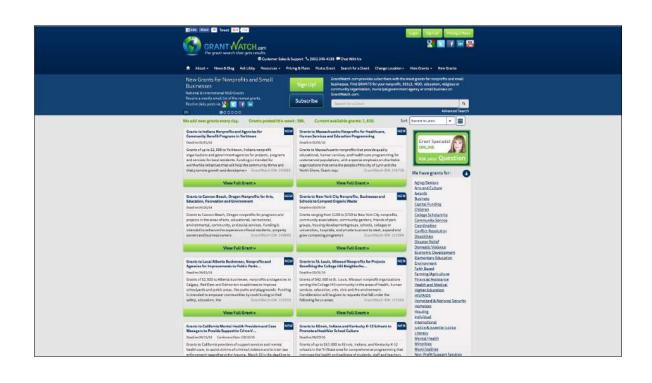














United States: www.grantwatch.com

Those were federal grants

Don't overlook state, provincial, and even local grants





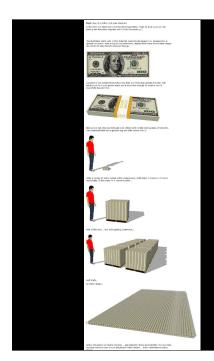
Is there money out there?

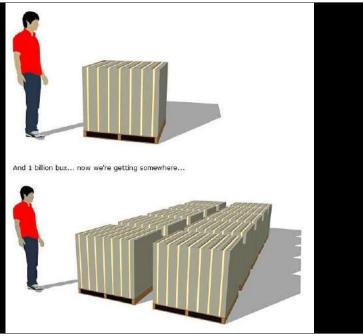
Corporate giving in 2014 (U.S.): \$17.7 billion

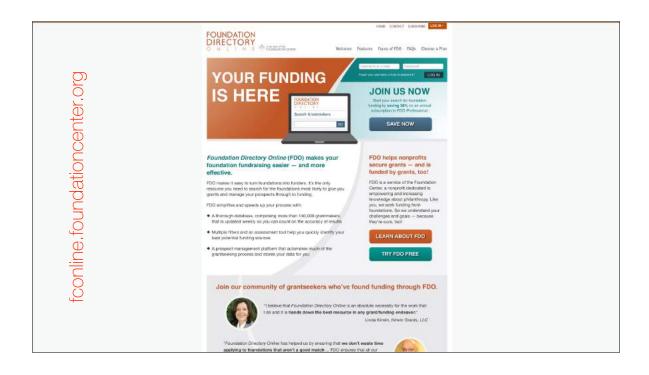
Foundation giving in 2014 (U.S.): \$53.7 billion

Corporate giving in Canada: \$2.5 billion

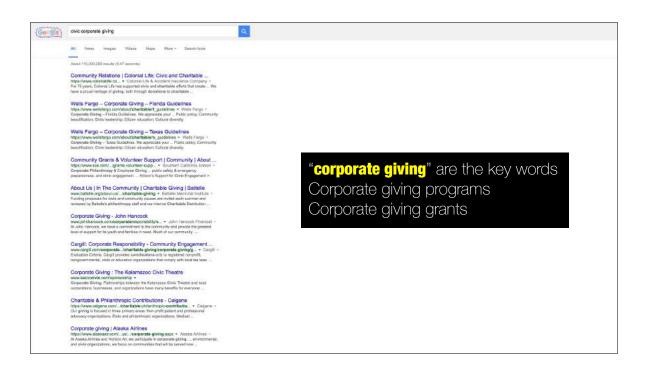
That's a total of nearly \$74 billion

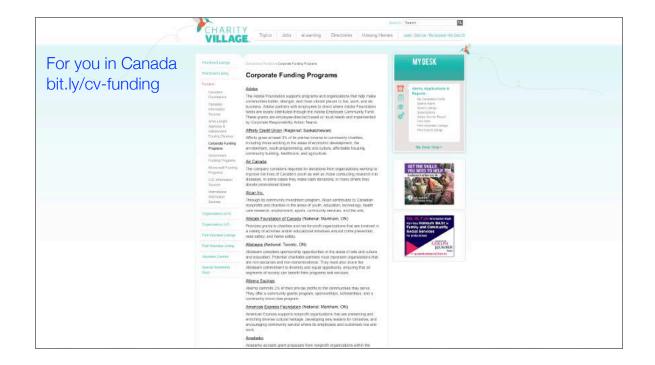




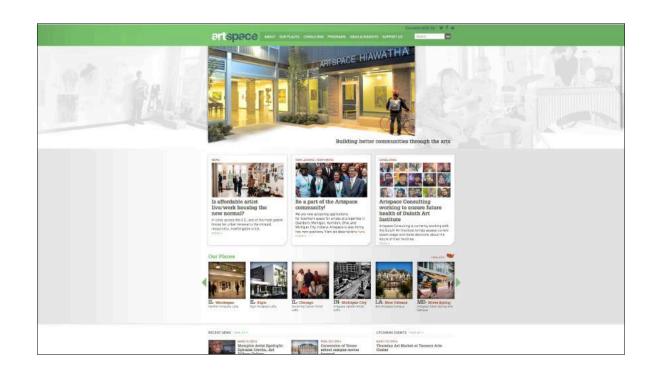


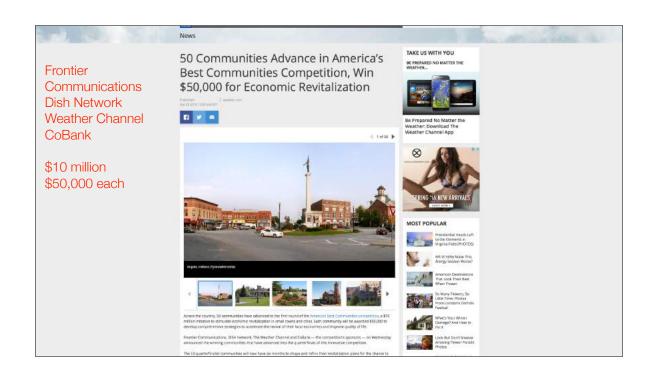




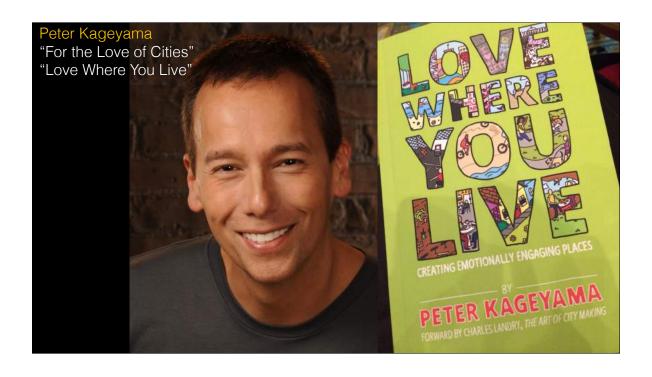




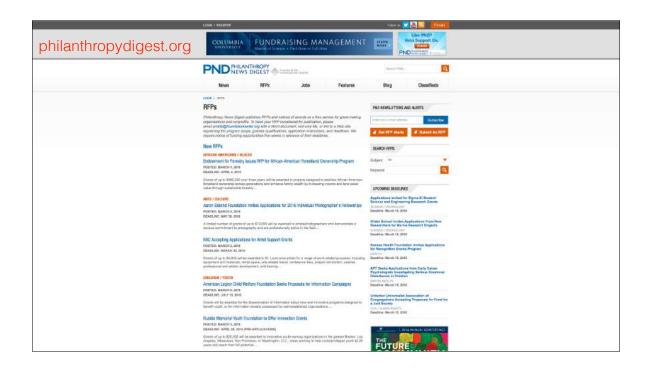


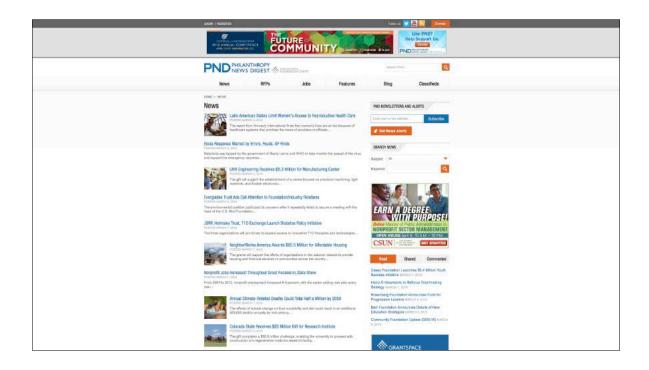












Often these are referred to as Legacy Projects





Main Street Square

Rapid City, South Dakota

\$6.5 million project

\$3 million: philanthropy

\$4 million: Tax Increment Financing

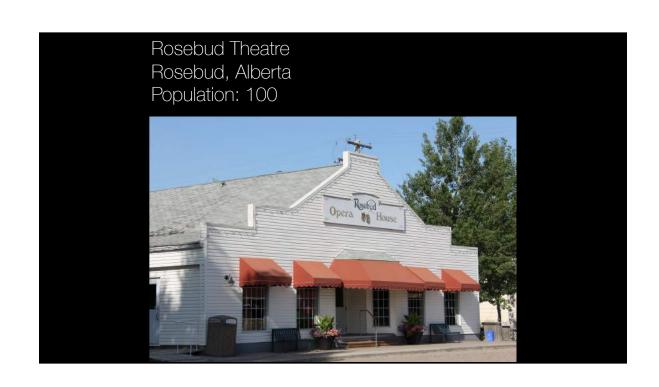
This was before crowdfunding.

Operations: \$120,000 plus \$60,000 for other downtown projects from the BID, Destination Rapid City.

The Shipyards City of North Vancouver, BC

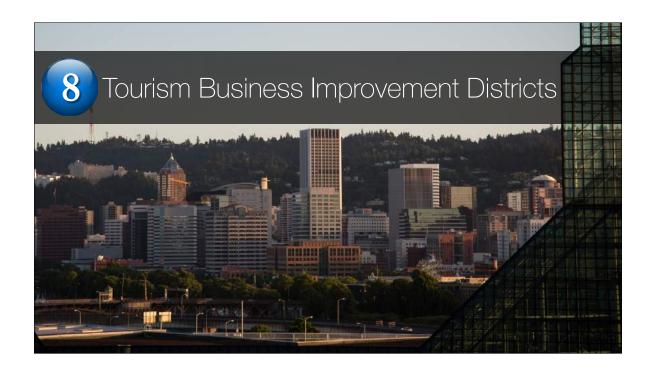








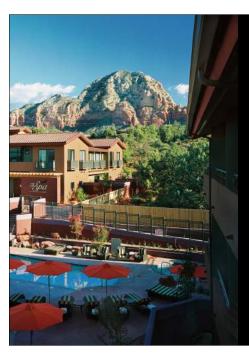






TBID's

- It's a dedicated fund to promote tourism.
- It's funded by a lodging tax or "add-on" tax. Idea: \$2 per booked room night.
- Funds typically go to the local DMO (city, county, area).
- California, Washington, Montana and others.
- Local government collects the money and then gives it to the DMO.



Advantages

- It doesn't cost the locals a dime.
- It engages the tourism industry in the process.
- It provides a benefit to the visitors paying it.
- The funds are dedicated to tourism.
- Generally, the ROI is fantastic.
- Without the funding, you can't compete.

How to create a TBID



Check to make sure this is an option in your state or province.

Contact the state/provincial tourism office.



Assemble the project steering committee: DMO staff, business owners, local government, etc.



Create the database of lodging establishments:

Define the area

List the properties

Get the number of rooms they represent

Gauge overall occupancy levels and average room rates



Build the business plan: What you're going to do with the money, specifically.

Remember: What's in it for the customer? The hotelier that has to collect it?



Sell it and go through the "levy" process, often by ballot or petition.

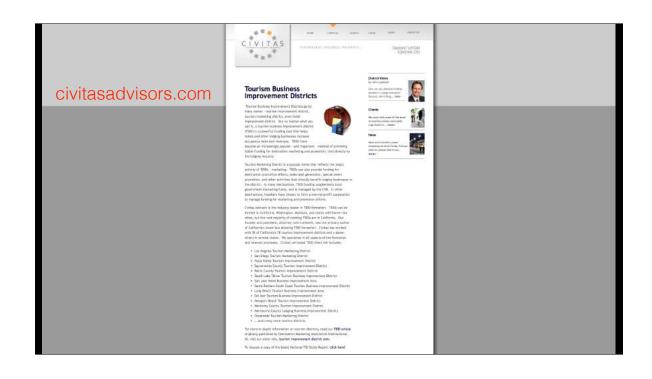


Get it approved and in place.

The entity collecting it will likely take a piece to cover management, collection, audits, etc.









Business Improvement District (BID) Business Improvement Association (BIA)



Downtown BIDs, BIAs

They should be customized

- By square footage
- Type of business
- Ground floor, upper floor
- Number of employees
- Location (core area, then less as you go out)

This is something that should be left to professionals! The politics can be excruciating!

How to create a BID or BIA



Check to make sure this is an option in your state or province. (We don't know of any place where this ISN'T an option)

Contact your state/provincial downtown association. Main Street USA | International Downtown Association



Assemble your Destination Downtown Team:

Property owners

Downtown business owners (all types)

The municipality



Develop the plan:

Branding, Development & Marketing Action Plan (what you want to get done) List the three to five goals these funds will accomplish

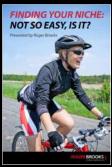
Sample goals

- To get downtown to 100% occupancy within 24 months
- To increase retail sales by 20% a year starting in year two
- To reduce turnover to less than 5% a year
- To activate downtown: plaza, year round public market
- To develop a wayfinding system...

Introducing
Roger's instant-access how-to video library

Branding









RogerBrooksLibrary.com







Put together a budget - per year - for five years. With specifics for each year.



Then figure out the formula: How much each business (or property owner) will pay each year.



Then sell it.

Depending on state or province, you typically will need anywhere from 40% to 60% approval from the entities that will be paying it.



When selling it, also promote the people who will be the stewards of that money.

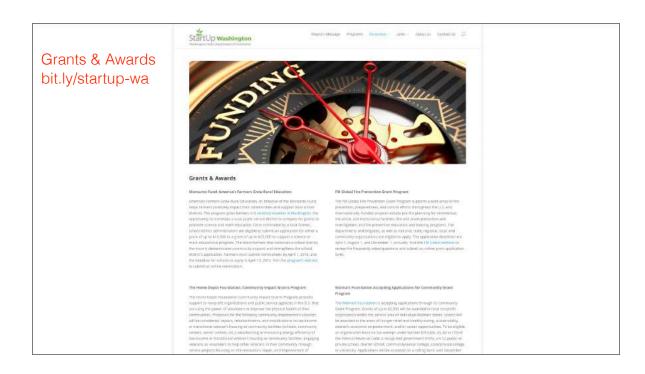
Trust is a HUGE factor!



Other funding resources









John Finke

National Development Council (U.S.)

For large private-sector projects

Tax credits • Housing • Real estate recycling

Revitalization

NDConline.org

Shilo Inn Ocean Shores

\$12 million • \$2 million from Shilo Inns • \$6 million local financing • \$4 million HUD Section 108 loan



Some More Thoug Revitalization of \$ **Financial Tools**

Introduction

In April 2013, we published our ar Town Downtowns." We ve been we have completed additional pro town downtowns. Consequently, we have learned. This is our first hindered needlessly far too many of local leaders that it will be impet the primary objective of this artic financial tools that, across the na success.

One Tool Can't Do It Financing Downtow

The Village spent a total of \$4 m
It acquired the site from a bank to \$1.2 million general obligation by

Col Fundra Nonprof

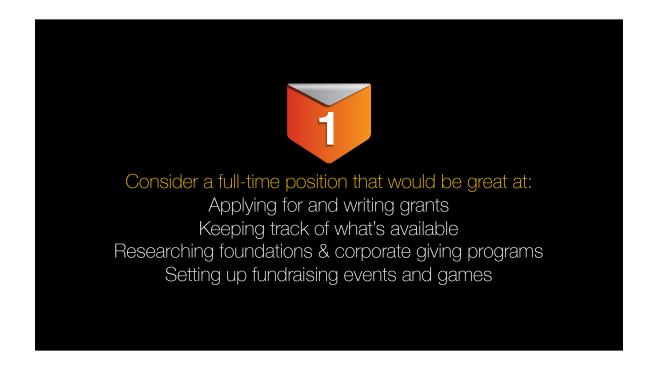
Charitable organizations co raise money to support the and state laws and regulation

The following alert highli fundraising activities in C California charitable organi issues to ensure compliance

This alert should not be conhighlight fundraising issues laws and reporting require activities that are not includneed legal advice about the









Consider a contract position

Share the cost with two or three non-competing organizations: Tourism, Downtown, City or Town



Consider a contract position

Perhaps one day a week contract: Research, find best fits, writing the request



If you are it:

Set aside four hours a week, once you have a list of projects that will make you an incredible destination.

Then spend two hours looking at new funding opportunities. Then two hours working with the city/town on pursuing them.

When you apply for funding

Really KNOW what the funder wants the outcome to be.

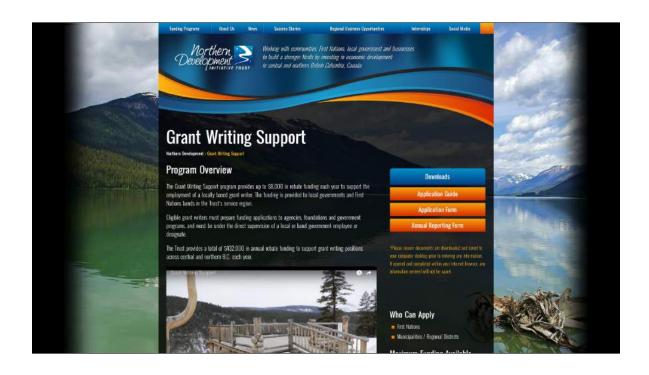
Follow directions to a T!

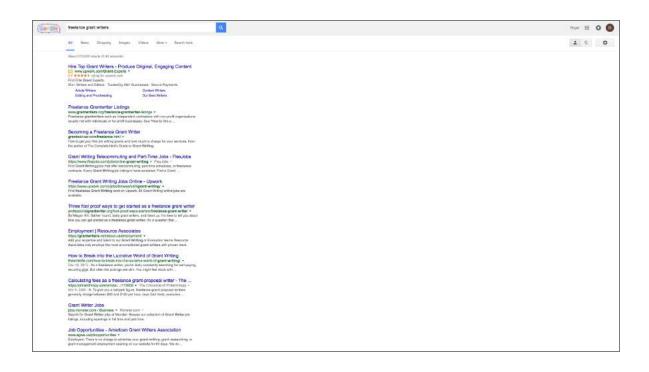
Cut to the chase:

Direct, to the point, while evoking emotion while getting the funder excited.

Avoid the "woe is me" routine.















If you can't afford anything:

Look to your retired community - teachers, attorneys, architects, anyone that wants to give back.



The biggest successes

use a mix of grants, foundation funding, philanthropic donations, and sponsorships.

Marketing: Social media, the press, crowdfunding sites.

Bottom line

If you had \$1,000 to spend - and the time - you will be awarded millions of dollars that would, ultimately, fund projects that will make your community a showcase and a resounding economic success.

It takes time but you can do this! Set your goals then find what works best for you.

For more resources to help you, check out the videos at RogerBrooksLibrary.com

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